

Report of the North West London CCGs' collaboration board

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This report provides a synopsis of the key issues recently discussed by the collaboration board to support transparency in the way we collaborate across our individually sovereign CCGs.

NW London's Sustainability and Transformation Plan (STP)

Two strategy sessions were held (on 28 April and on 2 June) when the board continued to exchange views on high-level draft content under development for NW London's STP. An update was given on the locally led STP planning forums underway and members shared feedback from local dedicated workshops held.

As reported previously, the STP will set out how as a health and social care sector we will together close the gaps in: 1) health and wellbeing, 2) care and quality, and 3) finance and sustainability. An indicative STP is required nationally of all 'strategic planning groups' (sub-regions) by 30 June 2016. This submission deadline is set by NHS England for internal planning purposes and represents a 'check-point' (non-binding) by when we will collectively tell our shared story of what shared priorities for health and social care improvements for NW London are envisaged. Following this, each sub-region across the country anticipates a period of engagement and consolidation of the detailed plans, when associated funding allocations and arrangements will become clearer.

The third and fourth meetings of NW London's Strategic Planning Group (bringing CCGs together with providers and local authorities) were held on 26 May and on 23 June. This is a 'system-leadership' level meeting, to which the chief executives of acute, community health and mental health providers, and local authorities, plus other key stakeholders, are invited as core members, together with our CCG chairs and chief officers. This group has been meeting monthly since March 2016 in order to enhance dialogue across our respective organisations on the development of NWL's STP, with the third meeting taking the form of a workshop and plenary session under the broad themes of 'prevention', 'integration' and 'technology'.

Although the STP will present one over-arching plan articulating our shared themes and priorities, the local delivery will be tailored for each population group in line with commonly identified priorities. It is hoped that NWL's STP will be among the first wave (cohort) to be reviewed by NHS England; it was noted that members were keen to further widen engagement at the earliest opportunity.

NW London's local digital roadmap

A number of sessions have been held locally and through discussion collaboratively, to develop the detail of the draft Local Digital Roadmap for submission to NHS England by 30 June 2016. CCG GP IT leads have been heavily engaged in this process and the local digital roadmap has been a strategic focus area at a number of CCG seminars and committee meetings throughout May and June. This has enabled us to prepare a robust joint proposal for our digital future that will be integral to achieving effective integration between our health and social care organisations.

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NWL CCGs' joint finance strategy 2016/17

At its meeting on 28 April the board continued discussion of how jointly pooled CCG funds will be prioritised for 2016/17, mindful of increased financial constraints. A governance process for reaching agreement was proposed and agreed at the May governing body meetings for the CWHHE CCGs when joint finance strategy was discussed (through a system of delegated authority) and for BHH CCGs the strategy is proposed to be ratified at the July governing body meetings.

As previously highlighted, a key objective for our management of the 2016/17 joint finance strategy is to demonstrate how as CCGs we are implementing the strategy to deliver the intended outcomes, and how capitated budgeting must evolve over time (the balance of investment per head of population for each local area). The board is due to review progress against the 2016/17 joint finance strategy and its associated risks at a dedicated session on 14 July.

Local services transformation priorities

Rob Larkman, Chief Officer for BHH CCGs and SRO for local services, led this discussion at the June strategy session of the collaboration board. This highlighted six priority initiatives for transformation and led to the proposal that working groups be established to develop detailed delivery plans. This work will continue to build on our strategic planning and initiatives to date that are designed to shift healthcare activity from high cost acute settings and into the community (local services) in recognition of the huge importance for patient outcomes of supporting independent living and of preventative care and interventions. It was explained that local services planning is centred on achieving the “right care at the right time and in the right place”. The board entered into a wider related discussion about our NW London workforce training and our more than one hundred nursing homes across NW London. The action coming out of this discussion was to draft project plans for each initiative for discussion with each CCG (seminars; executive meetings). The idea of having one or two CCGs to lead on each area was suggested.

Implementation Business Case (IMBC) – Strategic Outline Case (SOC) 1

Matt Hannant, Acting Strategy Director for NWL CCGs, led discussion on the governance routes and timeline for submission of the first part of the IMBC for capital requirement in advance of NHS England's Investment Committee meeting planned for September. This will link in with hub development underway including estates and technology bids for funding. It is important that this work aligns with the STP.

Like Minded (mental health and wellbeing strategy)

A comprehensive summary update presentation was provided by Jane Wheeler, Associate Director for Mental Health, ahead of a discussion paper intended to be brought to the September meeting. This included a description of the service models for discharge lounges, crisis and recovery houses and discharge cafes. The London Healthy Workplace Charter was additionally highlighted. The board concurred that the modelling for Like Minded must be incorporated into the overall financial model for the STP in such a way that ensures the long term benefits of investment are made clear to providers.

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2016/17 annual contracts rounds

The 2016/17 commissioning delivery group (CDG) held its final meeting on 21 April 2016 regarding the contract status with providers, which was reported in the May edition of this report. Following this, updates were reported to the Senior Management Teams for BHH and CWHHE CCGs by the director of contracting, performance and procurement for the NWL CCGs. The next CDG meetings will commence in September to plan for the 2017/18 contract rounds.

The future of business intelligence for the NWL CCGs

The May and June BI and informatics strategy sessions of the board have paid attention to the business planning need for re-procurement of the BI system, ready for this to be operational by **1 April 2017**. A paper is being brought to governing bodies explaining the approach that is planned to this and to seek endorsement of the process.

Healthy London Partnership (HLP)

It was requested that an update on HLP, the London-wide portfolio of transformation programmes across London's 32 CCGs, be made a standing item on the board's agenda. The board recognised the variance in resourcing across the respective programmes insofar as these relate to NW London's most active areas of work, and underlined the importance of building visibility of what activity is taking place. It was noted that a monthly newsletter is circulated by HLP, which will be included for information in future meeting packs.

Individual Funding Requests (IFRs) – recommendations of the NWL CCGs' Policy Development Group (PDG)

Notes: Clinical and lay representation is included in the membership on the NWL CCGs' Policy Development Group. Policy position proposals are sent to all governing bodies three weeks prior to the collaboration board's meeting, which has joint delegated authority for decision making in this area in line with CCGs' constitutions. In response to feedback given at Hillingdon's governing body meeting in May, it was agreed at the strategy session of the collaboration board in June that all future IFR policies will be discussed at this session, which has the broadest membership, including representation from Healthwatch.

Two policies which have been recommended by the PDG were circulated to all NWL CCG governing body members in the week commencing 20 June 2016, which are due to be brought to the next collaboration board strategy session on **7 July 2016** as follows:

1. A proposal to commission Continuous Glucose Monitoring (CGM) system/device for a defined cohort of patients (adults only) with Type 1 Diabetes
2. Use of Rituximabas a second or third line treatment in autoimmune haemolytic anaemia (AIHA)

Please respond to your governance lead if you are a governing body member and you would like to comment on either or both of the above policies that were sent to you via email.

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About the NWL CCGs' collaboration board

The collaboration board meets fortnightly on a Thursday to discuss strategy and transformation proposals across North West London. It brings together eight CCG chairs, two chief officers and shared directors to discuss joint strategic objectives and proposals in order to form a consensus view taking into account the needs of local health populations. It has delegated authority from the CCGs in which it can take joint decisions in response to the recommendations of NWL CCGs' Policy Development Group on Planned Procedures with a Threshold (PPwTs).

The board additionally serves to guide the CCGs' overall approach to the annual contracts rounds and to developing business intelligence and informatics strategy, as well as to develop for approval and then review progress against the NWL CCGs' joint finance strategy.