

Report from the Accountable Officer

February 2019

NHS Long Term Plan

This is the first joint committee since the publication of the NHS Long Term Plan on 7th January and it is worth reflecting on some of the opportunities and challenges the plan presents.

[The plan](#) describes aims to save almost half-a-million lives, stop 85,000 premature deaths each year, prevent 150,000 heart attacks, strokes and dementia cases, give mental health help to 345,000 more children and young people, and create a “digital front door” into NHS services through cutting-edge technology.

This aligns with the work we have been doing in North West London to refresh the strategy of the partnership and to develop integrated ways of working at both borough and HCP level. All parts of the country are expected to produce a local version of the plan by the autumn of this year, and we will take the opportunity to ensure our strategy reflects the ambition of the NHS Plan. To this end we will be engaging with our public and partners over the coming months as we develop the next stage of our thinking. We are looking at an approach based on co-production with Healthwatch, lay partners, NHS providers and local authorities.

The NHS Long Term Plan talks about developing an Integrated Care System (ICS) for each HCP level by April 2021, with “typically a single CCG for each ICS area.” Commissioners are also expected to find 20% of efficiencies in administrative costs from the 2017/18 baseline.

A number of colleagues and stakeholders have raised with us how we are going to approach the single CCG concept, especially as a number of other parts of London have already said they would be looking into the implications of this, or have already decided in principle to make a change to a single CCG. The North West London CCG chairs and MDs have agreed to establish a workstream to explore the implications of a single North West London CCG, with the aim of coming up with some recommendations that we can test with stakeholders later in the year. We are clear that the issue of CCG configuration cannot be looked at in isolation and in parallel we will need to look at the development of borough-based integrated care partnerships that maintain the relationship between the local NHS (both provider and commissioner) and other important local partners.

Most of what we do will continue to be implemented at a borough level and our relationships with local authorities, voluntary sector organisations, Healthwatch and other partners will be as important as ever. This is reinforced by the messages in the new GP contract which describe the development of primary care networks as an essential building block of integrated care.

Oversight of this work will take place via the Chairs and MDs reporting to governing bodies and communicated as we progress. We are keen to discuss the implications of this with stakeholders at the regular forums of health and well-being boards, scrutiny committees and other meetings.

SOC 1 Capital Decision and NW London implications

We continue to await clarification on the status of our bid for SOC1 capital. We have advised regulators that clarification is urgently required.

Although much of our primary and community strategy does not require capital funding, we have significant capital requirements both for the hospital strategy and for backlog maintenance. In the absence of a decision on capital we will continue to deliver the vision of all parts of the system working differently and more closely together to benefit local people. We have already delivered more GP appointments in each borough and a series of changes to improve services like diabetes, maternity and services for older people. We also continue to work closely with local authorities to ensure that people who are well enough to be discharged from hospital are able to get home quicker. All of these measures are about delivering better care and outcomes for people in North West London and will continue.

EU exit guidance and CCG role

NHS England and STPs are developing plans to ensure health services are not affected during the EU Exit. Business continuity arrangements are in place to ensure the continued running of services and supplies during a transition. The CCGs have undertaken a review of our critical functions and ensured that business continuity plans and any required mitigations are in place to ensure health care provision will continue throughout the period.

West London CCG's Governing Body, including appointment of a new Chair

West London Clinical Commissioning Group recently held elections to its Governing Body. The election was very positive for the CCG with eight candidates expressing an interest in the two posts. Electoral Reform Services (ERS) conducted the election, and Dr Ali Al-Rufaie and Dr Ed Farrell were elected on to the Governing Body in January.

We are pleased that we have full Governing Body elected representation to lead our health and care system over the coming years. Elected members are drawn from across West London CCG, and are entrusted with commissioning safe and effective services to deliver the best outcomes for patients.

In 2018, Dr Fiona Butler announced that she would be stepping down from her Governing Body role. Following the election mentioned above, ERS conducted the election for the role of Chair, and we can confirm that Dr Andrew Steeden was duly elected. Dr Steeden will start the role with immediate effect.

Dr Steeden is a GP at The Surgery, Stanhope Mews West, and has been a GP in the area since 2000. Since joining the Governing Body, he has been involved in commissioning Chelsea and Westminster Hospital NHS Foundation Trust, with a

particular focus on quality and performance. He also supports the development of integrated care, and chairs the West London CCG Finance and Activity Committee.

We would like to pay special thanks to Dr Fiona Butler, who was elected Chair in 2013, shortly after the CCG was established. Her leadership of the CCG, as well as the North West London CCGs' mental health programme, and her guidance and local knowledge in steering West London CCG's response to the Grenfell Tower fire have been invaluable.

Equalities

It is important that pay due regard to equalities impacts in all that we do. We have set up a dedicated Equalities Steering Group, co-chaired by Diane Jones and Rory Hegarty, to ensure that our approach to equalities meets best practice. We shall shortly be publishing our NWL equalities objectives. At the last senior management team we agreed to support "Pride in Practice" across the eight boroughs. This is a quality assurance and social prescribing programme that strengthens and develops primary care services relationships with their lesbian, gay bisexual and trans (LGBT) patients.

'Staff Stars' recognition scheme

It is important that we recognise staff who are performing exceptionally well in their jobs. For this reason, we are introducing a staff recognition scheme across North West London, to recognise and appreciate staff whose work is exceptional. 'Staff Stars' will be bi-monthly awards, which will also support an annual recognition scheme. There is no cost to the NHS attached as the scheme is being supported by directors.

Collabor8: new staff intranet

On 14th January, we launched our new and improved staff intranet, Collabor8. The new site has more functionality and is more user-friendly than the previous intranet and it is hoped that this will improve our ways of working and internal communication.

Update on #MyJanuary

Our #MyJanuary public health campaign, which I reported on at the last meeting, has been a big success, with pledges from celebrities on Twitter and Dr Andrew Steeden being interviewed by Eamonn Holmes on Talk Radio. A video of staff pledges has been produced and shared on Twitter. The campaign was successful in starting conversations about healthier lifestyles and is something we will aim to build on in our public health messaging. I managed to run my pledged 40k in January.

Joint Health Overview and Scrutiny Meeting (JHOSC)

The next meeting of the Joint Health Overview and Scrutiny Committee, at which local authorities scrutinise our work across North West London, is at on Tuesday, 12th March at 9.30am at Harrow Civic Centre. These meetings are held in public.

Mark Easton
Accountable Officer
February 2019